

# Daily Strategies To Use During Your **Nursing Home** Stand-Up Meetings

The following Health Quality Innovation Network resource is a 9-week education series tailored for nursing home stand-up meetings, aimed at decreasing preventable emergency room (ED) visits and hospital readmissions.

Each week of this resource contains five short, concentrated evidence-based talking points that can easily be included in daily stand-up meetings to increase staff knowledge on relevant topics like effective communication, adverse drug events and infection prevention. The program is designed to empower caregivers with practical knowledge to foster a safer environment.

This material was prepared by Health Quality Innovators (HQI), a Quality Innovation Network-Quality Improvement Organization (QIN-QIO) under contract with the Centers for Medicare & Medicaid Services (CMS), an agency of the U.S. Department of Health and Human Services (HHS). Views expressed in this material do not necessarily reflect the official views or policy of CMS or HHS, and any reference to a specific product or entity herein does not constitute endorsement of that product or entity by CMS or HHS. 112SOW/HQI/QIN-QIO-0758-04/02/24





## Week 1: Pneumonia

### Monday

Pneumonia can lead to emergency department visits and rehospitalization. If you prevent pneumonia, you can prevent going to the hospital.

Monitor for early signs such as shortness of breath, coughing that gets worse, change in mucus, fever and chest pain. If treated early, many residents can remain in the nursing home and avoid hospitalization. **Review Friday to Sunday 24-hour reports to identify residents with changes in conditions that could indicate pneumonia.**

### Tuesday

The pneumonia vaccine is the single most effective way to reduce the incidence of pneumonia.

**Review your immunization process:**

- Are all residents assessed upon admission for immunization status including pneumonia vaccine status, and are they offered the vaccination as appropriate?
- Is the vaccine provided in a timely manner after consent is obtained?
- Is there an immunization tracking system that includes resident pneumonia vaccines? If yes, is there a schedule in place to audit the tracking system?

**Did you know** the Centers for Disease Control and Prevention (CDC) has a mobile app (and web version) to help vaccination providers quickly and easily determine which pneumococcal vaccine is needed and when? Find out more about [PneumoRecs VaxAdvisor Mobile App for Vaccine Providers](#).

# Wednesday

Pneumonia can be caused by aspiration.

- Are all residents monitored for aspiration risk and referred to speech therapy for an evaluation if risk is identified?
- Are there residents who are an aspiration risk and need to be referred?
- Is there education and competency available on precautions, signs and symptoms of aspiration?

**Provide your staff a quick reference resource with HQIN's [Aspiration Pneumonia Pocket Card](#). Download the PDF, print it, cut out the cards (there are three to a page) and distribute them to staff.**

**ASPIRATION PNEUMONIA**

Aspiration pneumonia is a type of pneumonia caused by the infiltration of something other than air, such as food, saliva or other substances into the lungs. The condition is typically caused by bacteria that normally reside in the mouth or nasal passages.

**Risk Factors**

- Dysphagia (difficulty swallowing) can come from aging, risky decisions, illness or damage
- Tube feeding
- Poor oral health & care
- Weakened immune system
- Alcoholism
- Frailty

**Symptoms**

- Bluish skin color (cyanosis) indicates worsening condition – assess immediately
- Cough, sometimes with yellow or green sputum
- Difficulty swallowing
- Fatigue
- Fever
- Shortness of breath (dyspnea)
- Chest pain
- Hallucosis (bad breath)
- Sweating
- Low oxygen levels

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# Thursday

Did you know providing daily oral care can prevent bacteria from accumulating and will decrease risk of pneumonia if aspiration occurs? **Assign staff to verify that all residents have a toothbrush and toothpaste as appropriate.** Are residents care planned as applicable for assistance with oral care?



# Friday

To prevent the spread of respiratory infection, remind residents and staff to practice respiratory hygiene and cough etiquette. Is there signage posted to remind residents, visitors and staff about cough etiquette?

**Click the images or links below to download signage to hang in your facility as a reminder for everyone to cover their cough.**

[Cover Your Cough Sign \(Centers for Disease Control and Prevention\)](#)

**COVER YOUR COUGH**

Help stop the spread of germs that can make you and others sick.

Cover your mouth and nose with a tissue when you cough or sneeze. Put your used tissue in the waste basket.

You can also consider wearing a high-quality, well-fitting face mask which may help reduce the spread of respiratory germs.

Wash hands often with soap and warm water for 20 seconds, especially after touching tissues with secretions after coughing or sneezing. If soap and water are not available, use an alcohol-based hand rub.

#FIGHT FLU

Stop the spread of germs that make you and others sick!

## Cover your Cough

Cover your mouth and nose with a tissue when you cough or sneeze or cough or sneeze into your upper sleeve – not your hands.

Put your used tissue in the waste basket.

You may be asked to put on a surgical mask to protect others.

**Clean your Hands**

Wash with soap and water or use an alcohol-based hand sanitizer.

[Cover Your Cough \(Association for Professionals in Infection Control and Epidemiology\)](#)



## Week 2: Urinary Tract Infections (UTIs)

### Monday

A suspected UTI can lead to a resident being transferred to the hospital. What does staff do if they suspect a resident has a UTI, or if the resident or family member tells you they suspect a UTI?

How does your clinical and physician staff know which criteria (McGeer, Loeb, NHSN) the facility follows? Has education been provided on this?

Download the two resources below to guide nursing staff in the initial evaluation of a possible UTI. **Review the weekend 24-hour reports for suspected UTIs.**

#### Urinary Tract Infection Surveillance Pocket Card

**General Symptoms**

- Fever:**
  - Single oral temp  $\geq 100.4^\circ\text{F}$  ( $38^\circ\text{C}$ )
  - Repeated oral temp  $\geq 102.2^\circ\text{F}$  ( $39^\circ\text{C}$ )
  - Single blood temp  $\geq 101.0^\circ\text{F}$  ( $38.3^\circ\text{C}$ )
- Leukocytosis:**
  - WBC  $\geq 12,000/\text{mm}^3$
  - WBC  $\geq 10,000/\text{mm}^3$
  - WBC  $\geq 8,000/\text{mm}^3$
- Acute Mental Status Change:**
  - Altered mentation
  - AND (containing chills) Infection in definition AND mentation
  - AND if the observation is 10, 15, or 20, observe level of consciousness
- Acute Functional Decline:**
  - Report increase in level of decline of daily living ADLs or decrease in level of decline of daily living ADLs
  - OR
  - 1. Incontinence
  - 2. Thrash
  - 3. New onset or worse UTI
  - 4. Chills
  - 5. Blood in urine
  - 6. Hematuria
  - 7. Pain

For more information, visit <https://www.hhs.gov/ohrt/urinary-tract-infection-surveillance>

**UTI in the Long-Term Care Setting**  
for residents, guests, families and visitors

**IS IT A UTI?**

**Things to Look for Before Testing Urine:**

- Fever
- Pain or burning with urinating or pain in your abdomen
- A strong urge to urinate even if feeling the need to have more frequency
- Blood in urine which can sometimes be painless
- History of UTI or other symptoms at higher risk

**Antibiotics come with RISKS!**

- Using antibiotics can cause:
  - Nausea
  - Loss of appetite
  - Diarrhea
  - Allergic reactions

**How do Health Clinicians Know if Someone has a UTI?**

The only way to know for sure someone has a UTI is if a urine sample shows a UTI based on laboratory test results.

**How to Help Prevent UTIs:**

- Wash hands frequently
- Be knowledgeable about UTIs
- Wipe front to back
- Understand the importance of hygiene

#### UTI in Long-Term Care Setting: Residents, Guests, Families, Visitors

### Tuesday

As you are rounding, observe the following for residents with a urinary catheter and notify nursing as appropriate for any needed interventions. Perform hand hygiene before each and every manipulation of the catheter device or site. During inspection, look to make sure:

- The catheter tubing is unobstructed and not twisted, kinked, or looped,
- The urine collection bag is BELOW the level of the bladder. The catheter bag should never touch the floor,
- The catheter is secured to the resident if mobile, and
- The drainage bag is covered with a dignity bag. Empty the collection bag regularly and prior to transport.

**Observe residents with urinary catheters. Use the [urinary catheter observational tool](#) to record your findings.**

**Urinary Catheter: Observation**

**Instructions:** Observe patients with urinary catheters in the facility. Observe each practice and record the observation in the column that is right (Yes/No) the total number of "Yes" and the total number of observations ("Yes" + "No"). Sort by categories (down) for overall performance.

| Urinary catheter: Observation Categories                      | Patient   |   |   |   | Summary of Observations |                |
|---|---|---|---|---|-------------------------|----------------|
|   | 1   | 2   | 3   | 4   | Yes                     | Total Observed |
| 1. Is the catheter properly secured to the patient?           | <input type="checkbox"/> Yes<br><input type="checkbox"/> No | <input type="checkbox"/> Yes<br><input type="checkbox"/> No | <input type="checkbox"/> Yes<br><input type="checkbox"/> No | <input type="checkbox"/> Yes<br><input type="checkbox"/> No |                         |                |
| 2. Is there unobstructed flow from the catheter into the bag? | <input type="checkbox"/> Yes<br><input type="checkbox"/> No | <input type="checkbox"/> Yes<br><input type="checkbox"/> No | <input type="checkbox"/> Yes<br><input type="checkbox"/> No | <input type="checkbox"/> Yes<br><input type="checkbox"/> No |                         |                |
| 3. Is the collection bag below the level of the bladder?      | <input type="checkbox"/> Yes<br><input type="checkbox"/> No | <input type="checkbox"/> Yes<br><input type="checkbox"/> No | <input type="checkbox"/> Yes<br><input type="checkbox"/> No | <input type="checkbox"/> Yes<br><input type="checkbox"/> No |                         |                |
| 4. Are the bag and tubing off of the floor?                   | <input type="checkbox"/> Yes<br><input type="checkbox"/> No | <input type="checkbox"/> Yes<br><input type="checkbox"/> No | <input type="checkbox"/> Yes<br><input type="checkbox"/> No | <input type="checkbox"/> Yes<br><input type="checkbox"/> No |                         |                |
| <b>Total YES and TOTAL OBSERVED</b>                           |   |   |   |   |                         |                |





## Week 3: Sepsis

### Monday

Sepsis is a medical emergency!

**Review any new admissions over the weekend for sepsis risk.** Talk to staff about the importance of communicating changes in condition early. Review the Stop and Watch tool and SBAR tools for communicating.

**Share the [Sepsis is a Medical Emergency Sepsis Fact Sheet](#) with your team and post for others to reference.**

### Tuesday

Know the signs of Sepsis. Act Fast! Early detection of sepsis requires fast action!

[Act Fast! Early Detection of Sepsis Requires Fast Action](#)

[Sepsis Pocket Card](#)

Review the [Act Fast! Early Detection of Sepsis Requires Fast Action](#) fact sheet on early detection and [Sepsis Pocket Card](#) with your staff and then post where staff can see and reference them.

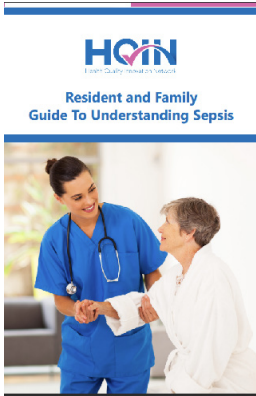
# Wednesday

Common infections can lead to sepsis. If you are discharging a resident to their home, establish a process to provide education on sepsis by providing the [Sepsis Stoplight Tool](#) at discharge for residents who have had sepsis or may be at risk of sepsis.

Also, **share the tool** with residents and their families to help them identify what to do if they recognize any signs of sepsis.

| Sepsis Stoplight Tool  |  |   |   |
|--|--|---|---|
| Common infections can lead to sepsis, which can be deadly. If you may have sepsis, see HOW!                  |  |   |   |
|  | Green Zone<br>No signs of infection  | Yellow Zone<br>Take action today<br>Call your doctor or nurse   | Red Zone<br>Take action now!<br>Call us or see your doctor now!   |
| Do I have a fever?   | I have not had a fever in the past 24 hours and I am not taking medicine for a fever.  | I have a fever between 102°F and 104°F.   | I have a fever of 103°F or greater.   |
| Do I feel cold?  | I don't feel cold.   | I feel cold and can't get warm.<br>• I'm shivering.   | My temperature is below 98°F.<br>• My feet are freezing.<br>• My skin or nails are pale.  |
| How is my energy?  | My energy level is as usual.   | I am too tired to do most of my usual activities.   | I am too weak to get out of bed.  |
| How is my thinking?  | My thinking is clear.  | My thinking feels slow or not right.  | My thoughts feel like I'm not making sense.   |
| Are there changes in how I feel after a hospitalization, procedure, infection or change in wound or IV site? | <ul style="list-style-type: none"> <li>I feel well.</li> <li>I had no medical changes.</li> <li>I haven't had any new infections (UTI or anything else).</li> <li>I had a wound or IV site and it's healing.</li> </ul>      | <ul style="list-style-type: none"> <li>I don't feel well.</li> <li>I have a bad cough, my wound or IV site looks or smells bad.</li> <li>I haven't healed quickly for 5 or more hours and/or my urine, spots, rashes, or sores look or smell bad.</li> </ul>                            | <ul style="list-style-type: none"> <li>I feel very sick.</li> <li>My wound or IV site is painful, hot, red, or has pus.</li> <li>I haven't healed quickly for 6 or more hours and/or my urine, spots, rashes or sores look or smell very bad.</li> </ul>  |
| Do I need to call 911 or go to the Emergency Room?   | <ul style="list-style-type: none"> <li>I don't need to call 911 or go to the ER.</li> <li>My heartbeat is as usual.</li> <li>My breathing is normal for me.</li> <li>I have not had a fever in the past 24 hours.</li> </ul> | <ul style="list-style-type: none"> <li>I don't need to call 911 but I will call my doctor if:</li> <li>My heartbeat is faster than usual.</li> <li>My breathing is more difficult and faster than usual.</li> <li>My blood pressure is 20 points higher or lower than usual.</li> </ul> | <ul style="list-style-type: none"> <li>I will call 911 if:</li> <li>My heartbeat is very fast.</li> <li>My breathing is very fast.</li> <li>My blood pressure is 40 points (top number) lower than usual.</li> <li>I have a fever of 103.5°F or greater.</li> <li>My skin or nails are blue.</li> </ul> |

# Thursday



Educate residents and families on sepsis.

Education can be provided upon admission, with change of condition, discharge, during care plan meetings, and during resident and family council meetings.

**Use the [Resident and Family Guide to Understanding Sepsis](#) to frame your conversation and provide a copy for them.**

# Friday

Share with your staff the importance of hand hygiene to prevent the spread of infections: The Centers for Disease Control and Prevention (CDC) recommends using "ABHR with 60-95% alcohol in healthcare settings.

Unless hands are visibly soiled, an alcohol-based hand rub is preferred over soap and water in most clinical situations due to evidence of better compliance compared to soap and water."

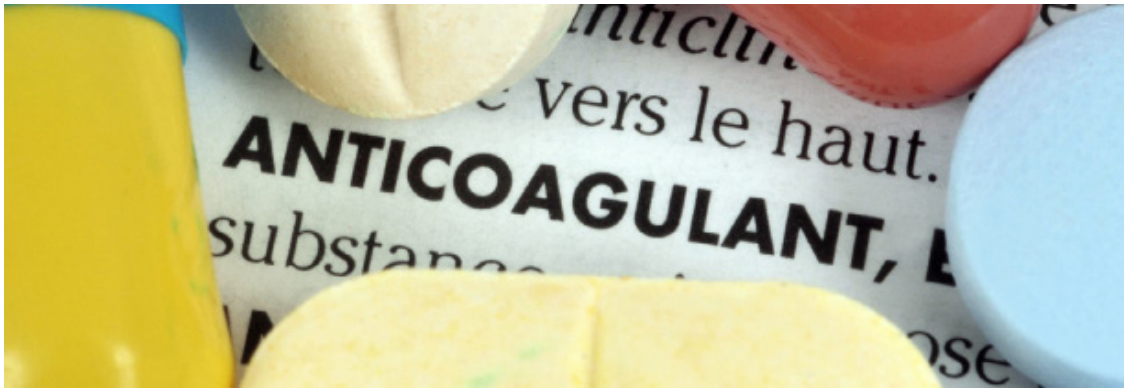
Ask what is the process to replenish your hand sanitizer? Do you have adequate hand sanitizer throughout our facility?

**Print and share the [Hand Hygiene Pocket Card](#) (shown here) with staff members.** Hand hygiene observation rounds are an excellent way to conduct hand hygiene audits.

**Assign a staff member to conduct hand hygiene audits over the weekend.**

Any staff member can conduct observation rounds (i.e. manager on duty, nursing supervisor) using the [Hand Hygiene Competency Validation – SPICE Tool](#).

| WHEN DO YOU CLEAN YOUR HANDS?  |
|--|
| • Always before touching a resident/patient or their immediate environment).   |
| • Before and immediately after removing gloves.  |
| • After touching bed rails, bedside tables, remote controls or a phone (alcohol-based hand sanitizer is acceptable).   |
| • Before performing an aseptic task (eg, placing an indwelling device), handling invasive medical devices or after contact with blood, body fluids or contaminated surfaces. |
| • Before touching your eyes, nose or mouth (alcohol-based hand sanitizer is acceptable).   |
| • Before and after changing bandages.  |
| • After blowing your nose, coughing, sneezing or using the restroom (use soap and water).  |
| • Before consuming food (use soap and water).  |



## Week 4: Adverse Drug Events - Anticoagulants

### Monday

An adverse drug event (ADE) is harm that results from medication use. These events can be due to allergic reactions, side effects, overmedication and medication errors. Anticoagulant medications are necessary for the treatment of some conditions but are also a leading cause of ADEs resulting in ER visits or hospitalization.

**Review ADE risk factors and sign/symptoms on this [Anticoagulant Antithrombotic Tip Sheet](#).**

**Also, review the Centers for Disease Control and Prevention's (CDC) [Adverse Drug Events in Adults](#) for more safety information.**

#### Anticoagulant/Antithrombotic Tip Sheet for Frontline Nursing and CMT Staff

##### Risk Factors

These increase the potential for ADEs. Multiple factors increase risk.

- **Bleeding**
  - Anticoagulant, antiplatelet or thromolytic medication use
  - Concurrent use of more than one antithrombotic medication (e.g., use of aspirin while on anticoagulants)
  - History of stroke or GI bleed
  - NSAID medication use while on anticoagulants
  - Antibiotic use while on anticoagulants
  - Antidiuretic use while on anticoagulants
  - Dietary changes affecting vitamin K intake (e.g., dark leafy greens)
- **Thromboembolism**
  - Anticoagulant medication use
  - Prolonged immobility
  - Recent major surgery
  - Prior history of venous thromboembolic events
  - Concomitant subtherapeutic PT/INR

##### Signs & Symptoms

Any of these may indicate an ADE may have occurred.

- **Bleeding**
  - Elevated PT/INR, PTT
  - Low platelet count
- **Bruising**
  - Nosebleeds
  - Bleeding gums
  - Prolonged bleeding from wound, IV or surgical sites
  - Blood in urine, feces or vomit
  - Coughing up blood
  - Abrupt onset hypotension



### Tuesday

How do you know who is at risk for ADEs related to anticoagulants? Are new orders or changes to orders for anticoagulant medication use included in hand-off reports? Are abnormal lab results included in hand-off reports? Do the staff providing care review resident care plans related to risks due to anticoagulant medication use?

**Consider reviewing new resident admissions anticoagulant medications and potential or observed side effects at stand-up meetings.**





## Wednesday

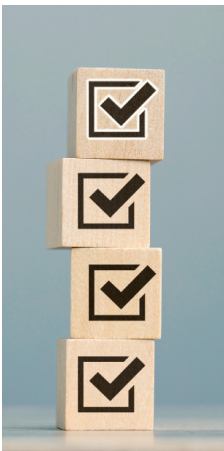
Are residents and families educated about anticoagulant use?

Knowledge of risk factors, signs and symptoms of ADEs, and the best ways to stay safe can prevent ADEs and assist with early identification.

**Review your policy for medication education.** [Blood Thinner Pills: Your Guide to Using Them Safely](#) provides resources for educating residents and families.



## Thursday



Assessment and monitoring play a big part in preventing and identifying ADEs. Residents should be assessed regularly for bruising, bleeding, fall risk and new pain. Lab work must also be ordered, completed and reordered regularly.

**Discuss the methods your facility uses to ensure assessment and monitoring.**

Does the physician or pharmacist use standardized protocols to monitor and adjust medication doses? Are dosages adjusted with weight loss or gain? Are medications reviewed for interactions when new medications are ordered?

## Friday

Evaluating your facility's anticoagulant program can assist you with identifying and addressing opportunities for improvement.

This [Anticoagulant Adverse Drug Events Self-Assessment](#) provides a checklist for anticoagulant programs.

**Discuss the questions as a team and use the Plan-Do-Study-Act Worksheet to work toward improvements.**

### Anticoagulant Adverse Drug Events Self-Assessment

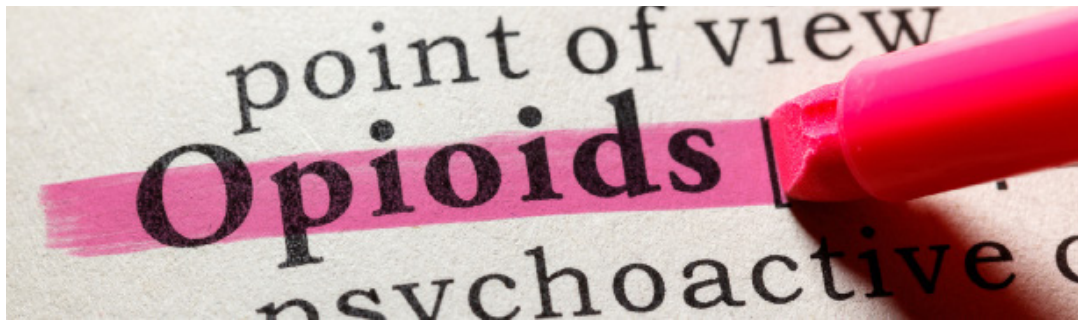
Complete items field below to assess your organization's commitment to providing anticoagulant ADEs. Download the [Standardized Worksheet](#) to assist in your improvement efforts.

What are your program strengths?

What areas need improvement?

Are you willing to commit to implementing or reviewing your existing huddle process with direct care staff?

| Questions<br>(Check "Y" and/or "NI" based on degree of compliance)  | Y | NI | Comments |
|---|---|----|----------|
| Does the medical record include documentation of clinical indication?   |   |    |          |
| Is there a system to ensure lab results, including PT/INR, are routinely monitored and appropriately communicated to the physician, including when subtherapeutic and particularly anticoagulant? |   |    |          |
| Is there a system to alert prescribers and nursing staff when anticoagulants are contraindicated with other drugs that increase risk of bleeding?   |   |    |          |
| When inability to PT/INR are found, is there a system to include review of dietary intake for foods that may interact with anticoagulants?  |   |    |          |
| Are caregivers educated on risk factors and signs/symptoms that may be indicative of excessive bleeding and thrombocytopenia?   |   |    |          |
| Are residents/families educated regarding the risks associated with anticoagulant use and the signs and symptoms of excessive bleeding?   |   |    |          |



## Week 5: Adverse Drug Events - Opioids

### Monday

Adverse drug events are commonly experienced by people taking opioids as well as anticoagulants. Like anticoagulants, you will want to ensure staff caring for residents know which residents are at risk and what risk factors and sign/symptoms of adverse events may be.

**Discuss opioid risk factors, adverse event signs/symptoms and interventions using the [Opioid Tip Sheet for Frontline Nursing and CMT Staff](#).**

| Opioid Tip Sheet for Frontline Nursing and Certified Medical Technician Staff  |  |
|--|--|
| <b>Risk Factors</b>  |  |
| These increase the potential for adverse drug events (ADEs). Multiple factors increase risk.   |  |
| <ul style="list-style-type: none"> <li>• MRI or routine use of opioid medications</li> <li>• Opioids used in combination with sedatives or other opioids</li> <li>• History of opioid abuse</li> <li>• Opioid tolerance</li> <li>• Severe pain</li> <li>• Low fluid intake/dehydration</li> </ul>  | <ul style="list-style-type: none"> <li>• Low body weight</li> <li>• History of head injury, traumatic brain injury or seizures</li> <li>• Recent abdominal surgery</li> <li>• Advanced age</li> <li>• Diagnosis of dementia, Parkinson's, multiple sclerosis or quadriplegia</li> <li>• Decreased mobility</li> </ul>  |
| <b>Signs and Symptoms</b>  |  |
| Any of these may indicate an ADE may have occurred.  |  |
| <b>Change in mental status/delirium</b> <ul style="list-style-type: none"> <li>• Falls</li> <li>• Hallucinations</li> <li>• Delirium</li> <li>• Disorientation or confusion</li> <li>• Lightheadedness, dizziness or vertigo</li> <li>• Lethargy or somnolence</li> <li>• Agitation</li> <li>• Anxiety</li> <li>• Unresponsiveness</li> <li>• Decreased BP, pulse, pulse oximetry, respirations</li> </ul> | <b>Prolonged constipation, ileus or impaction</b> <ul style="list-style-type: none"> <li>• Abdominal pain</li> <li>• Headaches associated with symptoms above</li> <li>• Diarrhea or leaking stool</li> <li>• Decreased bowel sounds</li> <li>• Nausea/vomiting</li> <li>• Decreased or inability to urinate</li> <li>• Rapid heart/beat</li> <li>• Sweating</li> <li>• Fever</li> <li>• Low or elevated BP</li> </ul> |
|    |  |

### Tuesday



Using non-medication pain relief methods can decrease the need for opioids. **Communicating with residents and families** will help find the most effective pain relief methods for each patient. Sometimes facilities use methods like applying heat/cold, massage, ultrasound, or stretching exercises to help ease pain.

**Remember to evaluate things like positioning, bed choice and seating choice when you are working to reduce pain.**

What interventions does your facility use regularly? Can you think of non-medication pain relief methods your facility does not use that may be helpful?

# Wednesday

Are residents and families educated about opioid use?


Knowledge of risk factors, signs and symptoms of adverse drug events, and the best ways to stay safe can prevent them and assist with early identification.

**Review your policy for medication education and explore [Opioid Resources for Patients and Caregivers](#).**

### Opioid Resources for Patients and Caregivers

Opioids can be prescribed to treat pain. But they can have serious side effects and risks. In the U.S., 41 people die every day from an opioid overdose. Visit the following websites to learn about medication safety and how you can help prevent drug misuse.

- What is Naloxone? Save Lives
- How to Recognize and Respond to Opioid Overdose
- Right Patient Safety Principles for Patients and Caregivers
- Safe Pain Counseling Talking Points
- General Drug Safety Information
- The Get & Give Opioid - Two Sides of the Same Coin
- How to Recognize Opioid Medication
- Safe Pain Tools
- Overdose Guidance: What You Need to Know
- Opioid Resources for Patients and Caregivers
- Stay Safe with Opioids
- What You Need to Know About Prescription and Over-the-Counter Medication
- Safe Pain Medication
- Opioid Information Card
- FDA Drug Disposal Instructions
- Safe Pain Prescription Guidelines from the CDC



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# Thursday

Opioids can be useful for controlling pain, but it is important to remember they carry a high risk for adverse events.

**Review the [Opioid Adverse Drug Events Self-Assessment](#) with your team.**

### Opioid Adverse Drug Events Self-Assessment

Complete each item below to assess your organization's commitment to preventing opioid ADEs. Download the [Plan-Do-Study-Act Worksheet](#) to assist in your improvement efforts.

**What areas need improvement?**

Are you willing to commit to implementing or reviewing your existing bundle process with direct care staff?

| Questions (Check the "Y" and/or "N" boxes to indicate level of adherence)  | Y | N | Comments |
|--|---|---|----------|
| Is there an assessment and determination of pain risks?  |   |   |          |
| Does the resident's pain management regimen address the underlying etiology?   |   |   |          |
| For a change in mental status, is there evidence that a physician considered an evaluation of the underlying cause, including medications?   |   |   |          |
| Is there a system for ensuring that residents are routinely assessed for pain, including monitoring for effectiveness or pain relief and side effects of medication (eg, over sedation, respiratory)?  |   |   |          |
| Is there a system for ensuring that residents are routinely assessed for signs/symptoms of over sedation?  |   |   |          |
| Is there a system for ensuring that all communications that include the resident's pain status and time of last dose? Do the resident, family, and direct caregivers know signs and symptoms of drug overdose and when to call for help (eg, alert the nurse)? |   |   |          |

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### PDSA Worksheet


Achieving your goal will require multiple small tests of change to reach an efficient process and the desired results.

3 Fundamental Questions for Improvement

- What are we trying to accomplish (AIM)?
- How will we know that a change is an improvement (MEASURE)?
- What changes can we make that will lead to improvement (CHANGE)?

**PLAN**

| What is your first (or next) test of change?      | Test population?                                 | Due Date |
|---|--|----------|
|   |  |          |
| List the tasks needed to set up test of change    | Who is responsible                               | Due Date |
|   |  |          |
| Predict what will happen when test is carried out | Measure to determine whether prediction succeeds |          |
|   |  |          |



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**Use the [Plan-Do-Study-Act Worksheet](#) to work toward improvements.**

# Friday

Narcan (Naloxone) is a medication used to reverse the effects of opioids. It is often discussed for treatment of overdose with illicit drugs but is often needed for people who are prescribed opioids. Every nursing home should have a policy for Narcan use.

**Review your facility's policy with staff. Can staff identify where Narcan is kept and when it should be given? Post the [Opioid Information Card](#) to educate residents and caregivers.**

### Prescribed opioids? Get informed.

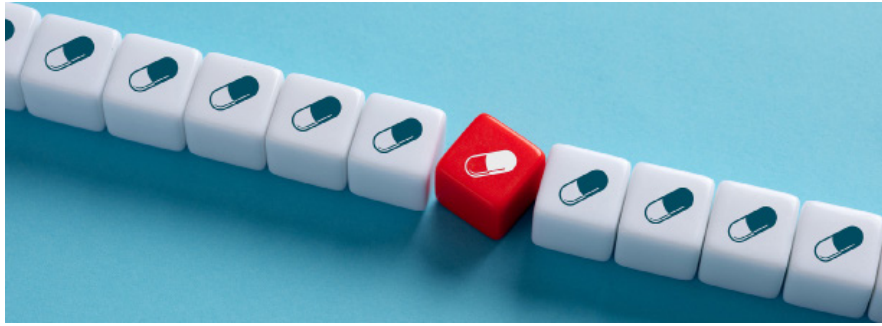
Opioids are used to treat pain, but also have serious side effects.

Commonly prescribed opioid medications include:

- Hydrocodone
- Oxycodone
- Hydrocodone/Acetaminophen
- Fentanyl
- Codeine
- Morphine
- Meperidine
- Propofol
- Midazolam
- Propofol



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## Week 6: Medication Reconciliation

### Monday

If a resident's medication orders reflect the wrong medication, the wrong dose, the wrong time, or the wrong route, adverse drug events are likely. We prevent this by reconciling their medications on admission and with any changes. **Review which staff reconciles medication on admission. Discuss with the team the policy for admission medication reconciliation.**

How many times are admission orders reviewed?  
Is the contacted pharmacy made aware when orders are for a new admission?

How are diagnoses, indications and allergies identified?  
Are medications reviewed with the previous facility during report?  
**Review the [Interact Medication Reconciliation Worksheet](#).** How does this compare to the facility's medication reconciliation processes?

#### Medication Reconciliation Worksheet for Post-Hospital Care



##### Part 1: Hospital Recommended Medications Reconciliation Worksheet

| Medication Name (Include Strength, Dosage, Frequency) | Indication | Approved by (Name, Title, Date) |
|---|------------|---------------------------------|
|   |            |                                 |
|   |            |                                 |
|   |            |                                 |
|   |            |                                 |

Pharmacy orders should be checked against current orders of the facility, against information from the facility, and against the facility's medication administration record.

##### Part 2: Medication Orders for Post-Hospital Care Worksheet

| Medication Name (Include Strength, Dosage, Frequency) | Indication | Approved by (Name, Title, Date) |
|---|------------|---------------------------------|
|   |            |                                 |
|   |            |                                 |
|   |            |                                 |
|   |            |                                 |

Resident's Patient Name: \_\_\_\_\_ Date: \_\_\_\_\_

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### Tuesday

After admission, every nurse that gives medication is responsible for giving medication correctly. Along with the Five Rights of medication administration (**right patient, right drug, right dose, right route, right time**), nurses will need to be aware of the indications for medications, any needed lab work or monitoring and possible adverse reactions.

Discuss the systems in place at your facility to ensure medications are given properly. Review the [Five Rights](#) with staff.

#### Five Rights:

1. Right Patient
2. Right Drug
3. Right Dose
4. Right Route
5. Right Time



## Wednesday

Doctors, nurse practitioners and pharmacists should be involved in medication reconciliation.

### Ask your team these questions:

1. When is this review triggered in your facility?
2. If there has been a behavior change, is medication reviewed for possible side effects?
3. Who can you reach out to internally and at the contracted pharmacy if you are unsure if orders or administration are appropriate or with any other questions?

Remember you have medication experts on your team.



## Thursday

Medication reconciliation should not stop at admission. Changes in condition or changes in locations should trigger a medication review.

Are physicians or pharmacists notified when a resident's condition changes? Are they notified when a resident becomes more or less compliant with medication or diet?

These changes could result in the need for closer monitoring or medication changes.



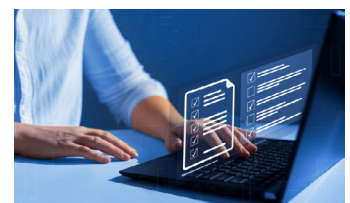
Residents with over eight scheduled medications are at higher risk for drug-to-drug interactions.

**Do you have a process to handle those higher risks?**

## Friday

Medication needs to be administered according to company policy. Using a computer system to assist with medication administration helps prevent medication errors. **Discuss the drawbacks staff see in using the computer system.**

Do you experience fatigue due to repeated drug interaction alerts? How can those drawbacks be eliminated? **Review some [lessons learned about implementing and using technology in a clinical setting.](#)**





## Week 7: Discharge Analysis

### Monday

Any time an emergency department (ED) visit, unplanned discharge or adverse event occurs, we can identify areas where improvement is possible.

- Do you have a process in place to review ED visits and unplanned discharges?
- Does an interdisciplinary team conduct these reviews?
- Are they done after each transfer or adverse event?

**Discuss current strategies for improvement.** If not already established, consider assembling an interdisciplinary team consisting of leadership, the medical director and direct care staff to review ED visits, unplanned discharges and adverse events.

Quality



### Tuesday

A resident may discharge unexpectedly for a number of different reasons. It might seem like there was nothing that would have prevented an ED visit or hospitalization but often processes could have identified a problem before it resulted in discharge. Facilities must have processes in place for early identification of changes in condition and to communicate those changes to ensure timely interventions.

Assess your facilities communication processes. Do you have a huddle meeting with frontline staff to share and discuss important information? If not, consider using the HQIN Huddle Toolkit to implement huddles at start of shift and end of shift, quality improvement huddles, new resident

huddles or “Everyone Stands Up Together” huddles where the daily standup meeting is conducted on the unit(s) with frontline staff.

Also, [INTERACT® \(Interventions to Reduce Acute Care Transfers\)](#)

offers communication tools at no cost including Stop and Watch Early Warning Tool, SBAR (Situation, Background, Appearance and Review and Notify) and the Medication Reconciliation Worksheet.

**Predictors of Risk & Risk Factors Guide**  
To prevent negative outcomes for residents, you must first identify risk. Then an intervention that reduces predictors to risk factors using the color key found below.

| Predictors   | Risk Factors              |
|--|---------------------------|
| Change in energy/drinking                            | Pressure ulcers           |
| Change in elimination                                | Falls                     |
| Change in mood/behavior or interests                 | Risk for injury/accidents |
| Change in weight of new patient/resident             | Weight change             |
| Change in mobility (transfer, gait, endurance, etc.) | Urinary infection         |
| Other  | Acute medical change      |
|  | Other                     |

**Color Key to Identify Risk:**  
 ■ High Potential Risk  
 ■ Moderate Potential Risk  
 ■ Low Potential Risk

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## Wednesday

Other adverse events should trigger the same evaluation as unplanned discharges. Reviewing adverse events helps to find opportunities for improvement that can prevent future ED visits or hospitalizations.

- When issues are identified or communicated, how are these issues reviewed?
- Are they reviewed at risk management meetings?



**Discuss how possible opportunities are communicated to the risk management team. Use the EMR to help identify factors like changes in condition, falls, medication errors, etc. to include in risk management meetings.**

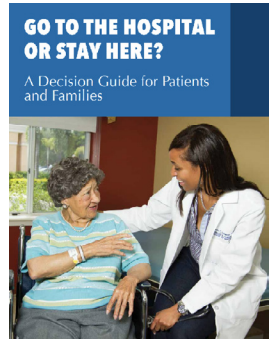
## Thursday

Residents and families play an important role in preventing ED visits and hospitalizations. Care planning and advanced care planning should be discussed with patients and families regularly. **Review CMS' [Go to the Hospital or Stay Here Decision Guide](#) for patients and families. Make use of the resource to assist patients and families to plan for future care.**

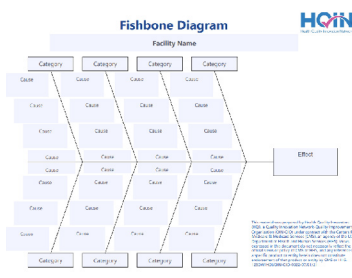
[INTERACT® \(Interventions to Reduce Acute Care Transfers\)](#) also offers care planning tools

at no cost including the [Advance Care Planning Communication Guide](#) and [Identifying Residents who may be Appropriate for Hospice or Palliative/ Comfort Care Order](#).

**Choose your favorite resources as a team and make sure they are available to assist with care planning.**



## Friday



Sometimes the root cause of an adverse event is not immediately clear. Root cause analysis can help uncover the cause, and a [fishbone](#)

[diagram](#) can assist with finding it. Fill out the problem (adverse event) at the head of the fish. As you brainstorm possible causes, group them into categories. Use these categories to identify areas where improvement would be beneficial.

When you have identified a problem and root cause, you will want to implement quality

improvement interventions. Making changes to systems and procedures is sometimes necessary, but interventions that are not sustainable are unlikely to be effective. **Consider the problems and root causes you have noted this week.** Use the [QAPI Sustainability Decision Guide](#) to assist with choosing effective interventions.

[INTERACT® Version 4.5 Tools For SNFs/ Nursing Homes](#) also offers quality improvement resources including an Acute Care Transfer Log, Calculating Hospitalization Rates, Hospitalization Rate Tracking Tool, Quality Improvement Tool for Review of Acute Care Transfers and Quality Improvement Summary Worksheet.



## Week 8: Falls

### Monday

Today is a great day for a discussion on Falls! Talk about environmental hazards that may contribute to a resident falling.

How many can your staff name (wet floors, poor lighting, incorrect bed height, improperly fitting wheelchair, poor shoes, or resident needs such as the need to use bathroom, items not in reach, call bell not in reach)?

If you notice any of these hazards, correct or report immediately! Involve physical therapy, occupational therapy and your pharmacy consultant in the fall prevention program.

Print the [Environmental Safety](#) resource and review with your team, then post

#### Did you know...?

According to the CDC, environmental hazards in nursing homes cause **16% to 27%** of falls among residents.

Such hazards include *wet floors, poor lighting, incorrect bed height and improperly fitted or maintained wheelchairs.*

#### Environmental Safety and Fall Prevention

1. Remove all clutter, cords, items, and equipment
2. Keep bed at correct height
  - *Set on raised on the edge of the bed, the mattress face should be set on the floor and their legs should be slightly higher than their knees (open-use mattress)*
3. Use the side rails when assisting residents to stand, transfer and ambulate.
4. Ensure adequate lighting
  - **REMEMBER:** Older adults need 2-3 times the amount of light as you.
5. Place personal items within easy reach
6. Ensure resident wears glasses when needed
  - **REMEMBER:** Safety goggles have impaired vision due to glaucoma, macular degeneration and cataracts.
7. Clear a path 2-3 feet wide from the bed to the bathroom
8. Ensure bathroom safety with hand rail support and a raised toilet seat when indicated
9. Ensure resident is wearing well-fitted non-slip shoes
10. Maintain wheelchair safety through regular inspection and maintenance
11. Involve PT and OT to assess transfer, mobility and wheelchair seating and implement modifications
12. Use proper foot locking devices
13. Use resident protective gear when indicated

#### Simple Strategies for Fall Management



it for other staff members to have for reference. Create a Falls bulletin board to display educational resources to reduce falls for your team.

### Tuesday

#### Think about it!

How many times have you seen a resident:

- Try to stand, transfer or walk alone unsafely?
- Try to get out of bed alone?
- Walk or pace when too tired to be safe?
- Poorly positioned in either their bed or wheelchair?

#### Falls Prevention

Many falls occur when residents attempt to move about without assistance. Knowing your resident, purposeful rounding and anticipating their needs are simple strategies to prevent falls.

1. Rounding with the 4 P's
  - Check for Pain, location of Personal Items, need for toileting (Potty), and resident's Position.
  - Review the 4 P's of Purposeful Rounding: <https://bit.ly/PurposefulRounding>
2. Check in by ALL staff and volunteers
  - Each time upon entering the room, conduct a visual safety check of the environment and check in with the resident for current needs. This includes maintenance staff, housekeeping staff, aides, volunteers and administration. Ask for help from nursing staff when needed.
3. Consistent Staff Assignment
  - Know the resident so that their needs can be anticipated.
  - Understand personal history, personal preferences and behavioral patterns.
4. Regular Toileting
  - Know the resident's voiding pattern and schedule regular toileting.

#### Simple Strategies for Fall Management



How many times have you seen a resident try to stand, transfer or walk unassisted? It takes a team, working together, to reduce falls.

If you see a resident that looks unsafe, let someone know. Purposeful rounding can be conducted by anyone (housekeeping, dietary, maintenance, nursing, social services, activities and volunteers) who is "walking" in the facility. It does not have to be a nurse. Everyone in the department should be aware of residents and help keep them safe!

Print the [Falls Prevention](#) resource and share with team members, then post it for others to reference.







## Week 9: Purposeful Conversations

### Monday

Having purposeful conversations with residents and family members is a best practice and can strengthen admission and care planning processes, increase resident and family participation in care, and reduce avoidable transfers back to the hospital.

**Purposeful conversation** refers to intentional and meaningful communication that serves

specific objectives or goals. It goes beyond casual chitchat and aims to achieve specific outcomes.

**Print and discuss with the team the following resource, [Go to the Hospital or Stay Here](#).** Social services staff or nurses can use this decision guide to facilitate clear and informative conversations of a resident's choice to "Go to the Hospital or Stay Here."

#### GO TO THE HOSPITAL OR STAY HERE?

A Decision Guide for Patients and Families



### Tuesday

End of Life Purposeful Conversations – What are the Residents' Wishes?

Do all of your residents have a documented advanced directive? **Review which residents are a full code, and which are a Do Not Resuscitate (DNR). Discuss how staff know which residents are DNR and what the current process is to communicate this to all staff.**

**Print and discuss [Education on CPR for Residents/Patients and their Representatives](#) with the clinical team to guide conversations when providing education for residents and their family.**

#### Education on CPR for Residents/Patients and their Representatives

**The Problem**  
Many health problems are so serious that they cause your heart to stop beating. This is called cardiac arrest. When this happens, you also stop breathing. The heart pumps blood to all organs in your body to give them oxygen. When your heart stops beating, your body and brain do not get enough oxygen for you to live.

**Treatment**  
There is only one treatment when your heart stops beating. That treatment is cardiopulmonary resuscitation or CPR. CPR is done to try to restart the heartbeat and breathing. It is the only treatment that could save your life when your heart stops beating. CPR involves rapidly pushing on your chest, and placement of a tube through the mouth into the lungs to directly help you breathe. Sometimes electric shocks are given using a device called a defibrillator. Once started, CPR is continued until your heart restarts or it is clear beyond a doubt that your heart cannot be restarted.

CPR can be started in the SNF/NE, but as soon as possible you will be transferred to the hospital, often an intensive care unit, for additional treatment and monitoring.



**Your Choice**  
CPR is a choice. It is not a treatment that every one must have. Some people believe that when their time comes or their heart or breathing stops, nothing more should be done to keep them alive. Other people want everything done to keep them alive. Neither of these choices is right or wrong. It is your choice. You should understand, however, that if you choose not to have CPR, your choice will not affect any other aspect of your care. All of your other treatments and care will continue. The only thing that will change is that if you are found without a pulse or heartbeat (no cardiac arrest), CPR will not be done.



#### Advance Care Planning Tracking Form

Resident/Patient Name \_\_\_\_\_

Resident/Patient and/or their responsible health care decision makers should be provided the opportunity to discuss admission care planning with appropriate staff members and medical providers within the first few days of admission in the facility, at times of change in condition, and periodically for routine updating of care plans. The purpose of this tool is to document these discussions. (General other INTERACT Advance Care Planning tool may be included in ADP discussions)

This documentation is to \_\_\_\_\_

Create new Advance Care Plan  Review existing Advance Care Plan

Reason for this discussion/review \_\_\_\_\_

Admission  Change condition/diagnoses  Other \_\_\_\_\_

Reassessment  Discharge or hospital re-admission request \_\_\_\_\_

This discussion was held with \_\_\_\_\_

Resident/Proxy  Resident representative \_\_\_\_\_

Was an Advance Care Plan created or change made as a result of this discussion? \_\_\_\_\_

No  Yes \_\_\_\_\_

Yes, a health care decision was made  Resident representative not available at this time

Resident representative declined or unavailable \_\_\_\_\_

No \_\_\_\_\_

Describe the key aspects of the discussion \_\_\_\_\_

---

Advance Care Planning Discussion Notes (A change in Advance Directives needs an order signed by the physician per your state requirements):

Check all that apply:  Full Code  DNR  Do Not Attempt Resuscitation (DNAR)  Do Not Intubate (DNI)  POLST/STATE POLST  Health Care Proxy  Advance Care Directive

Resident/Proxy/Advance Care Plan in the resident's file:  Confirmed  Not Confirmed  Not Applicable  Other \_\_\_\_\_

Staff/Healthcare provider leading discussion: \_\_\_\_\_

Name \_\_\_\_\_ HC \_\_\_\_\_

Signature \_\_\_\_\_ Date of discussion \_\_\_\_\_

**Advanced directives should be reviewed upon admission, quarterly, and if a change in condition would warrant it. Use this [Advance Care Planning Tracking Form](#) to assist with tracking these reviews.**

# Wednesday

It is often helpful to involve the physician or healthcare provider, in addition to the resident and their family in purposeful conversations during care plan meetings.

**condition.** Consider inviting the physician or nurse practitioner to participate in a care plan meeting to participate in difficult conversations.

You may want to have an ad hoc care plan meeting if a decline in condition is noted. **Discuss with the team the importance of being proactive with change in**

**Print and discuss [A Patient's Guide to Serious Illness Conversations](#) from the Institute for Healthcare Improvement to guide these conversations.**



## What Matters to Me

A Workbook for People with Serious Illness

NAME: \_\_\_\_\_  
DATE: \_\_\_\_\_



the conversation project

This workbook is available for free at [www.conversationproject.org](http://www.conversationproject.org)

# Thursday

Advanced care planning for vaccinations is a best practice. The [Planning for COVID-19 Care Conversation Tool](#) can assist with having purposeful conversations centered around vaccinations upon admission and at quarterly care plan meetings.

**Print and share the same resource with the admissions and clinical care plan team and discuss how it can be incorporated into current practice.**

### Planning for COVID-19 Care Conversation Tool

This tool can be used to assist in having a "ready-to-go" care plan. Complete with the resident, using the four-step planning guide, your conversation with the resident.

**Resident name:** \_\_\_\_\_ **Date:** \_\_\_\_\_

**Resident unit:** \_\_\_\_\_

**Responsible party (if other than resident):** \_\_\_\_\_

**Start the Conversation**

**Suggested opening line (read):** "Hello! I'm [name], and I'm here to help you. We are here to help you get the best care possible and make sure you have a plan in place for when you get sick. We will talk about your wishes for your care when you get sick, and we will make sure you have a plan in place for when you get sick." (Read this line to the resident.)

**After resident agrees to discussion:** "You are the expert on what you want for your care. We are here to help you get the best care possible and make sure you have a plan in place for when you get sick. We will talk about your wishes for your care when you get sick, and we will make sure you have a plan in place for when you get sick." (Read this line to the resident.)

**Review resident goals:** "The goal is to make sure you are getting the best care possible and make sure you have a plan in place for when you get sick. We will talk about your wishes for your care when you get sick, and we will make sure you have a plan in place for when you get sick." (Read this line to the resident.)

**Resident response:** \_\_\_\_\_

**Vaccinations (Complete vaccine history first prior to conversation)**

**Suggested dialogue:** "We are here to help you get the best care possible and make sure you have a plan in place for when you get sick. We will talk about your wishes for your care when you get sick, and we will make sure you have a plan in place for when you get sick." (Read this line to the resident.)

**Resident response:** \_\_\_\_\_

**Updated COVID-19 vaccination record:** \_\_\_\_\_

**Resident has:**  Received the updated COVID-19 vaccine  Has not received the updated COVID-19 vaccine

**Influenza vaccination record:** \_\_\_\_\_

**Resident has:**  Received the updated COVID-19 vaccine  Has not received the updated COVID-19 vaccine

**Thank you for your participation!**

# Friday

Disease process education for residents and families is important. It may be appropriate to conduct purposeful conversations regarding palliative care and/or hospice care during these conversations.

**Print and share [Identifying Residents Who May be Appropriate for Hospice or Palliative/Comfort Care Orders](#) to identify residents who may be appropriate for this type of care.**

### Identifying Residents who may be Appropriate for Hospice or Palliative/Comfort Care Orders

**1. Residents with Selected Diagnoses who may be Appropriate for Hospice**

**Complex Care Plan**

- Symptoms of CHF or end-stage NYHA heart failure class III/IV
- Severe chronic kidney disease (end-stage renal disease) on dialysis
- Metastatic cancer with poor prognosis
- Severe dementia with poor prognosis
- Severe COPD with poor prognosis
- Severe liver disease with poor prognosis
- Severe lung disease with poor prognosis
- Severe bone disease with poor prognosis
- Severe neurological disease with poor prognosis
- Severe autoimmune disease with poor prognosis
- Severe endocrine disease with poor prognosis
- Severe hematological disease with poor prognosis
- Severe immunological disease with poor prognosis

**2. Residents at High Risk of Acutely Dying who Should be Considered for Palliative or Comfort Care Orders (Read through and highlight)**

- Resident diagnosed with acute myocardial infarction (MI) in the last 6 months
- Resident with acute stroke in the last 6 months
- Resident with acute pulmonary embolism (PE) in the last 6 months
- Resident with acute aortic dissection (AD) in the last 6 months
- Resident with acute severe aortic stenosis (AS) in the last 6 months
- Resident with acute severe mitral regurgitation (MR) in the last 6 months
- Resident with acute severe tricuspid regurgitation (TR) in the last 6 months
- Resident with acute severe pulmonary hypertension (PH) in the last 6 months
- Resident with acute severe liver failure in the last 6 months
- Resident with acute severe kidney failure in the last 6 months
- Resident with acute severe respiratory failure in the last 6 months
- Resident with acute severe neurological disease in the last 6 months
- Resident with acute severe autoimmune disease in the last 6 months
- Resident with acute severe endocrine disease in the last 6 months
- Resident with acute severe hematological disease in the last 6 months
- Resident with acute severe immunological disease in the last 6 months

**Also, print and share [Myths about Palliative and Hospice Care Infographic](#) with your social service and clinical team to guide conversations regarding certain myths about palliative care and hospice.**

### Myths About Palliative and Hospice Care

| Palliative care  | Hospice care   |
|--|--|
| <p><b>Specialized medical care for people living with a serious illness.</b></p>   | <p><b>Focuses on the care, comfort, and quality of life of a person with a serious illness who is approaching the end of life.</b></p>   |
| <p><b>Myth:</b> When I begin palliative care, I can no longer receive treatment for my disease.</p> <p><b>Fact:</b> Palliative care can be provided along with curative treatment.</p> | <p><b>Myth:</b> In hospice care, I can't receive any treatments.</p> <p><b>Fact:</b> People may receive medications to help manage symptoms but not treatments to help cure their illness.</p>       |
| <p><b>Myth:</b> I can no longer see my primary doctor when I start palliative care.</p> <p><b>Fact:</b> Palliative care teams work with primary doctors.</p>                           | <p><b>Myth:</b> Hospice care is only provided in a hospital or hospice facility.</p> <p><b>Fact:</b> It can be provided at home, in a hospital or nursing home, or in a separate hospice center.</p> |

Learn more about palliative and hospice care at: [www.nia.nih.gov/palliative-hospice-care](http://www.nia.nih.gov/palliative-hospice-care).

